Nova Scotia's

Jobs and Building Plan

2012–2013 Capital Plan

NOVA SCOTIA | jobsHere

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4,500
jobs

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Jobs and Building Plan

The Honourable Graham Steele
Minister of Finance

Nova Scotia's Jobs and Building Plan outlines the province's capital expenditures for 2012–2013. The plan reflects government's priorities for the province: *Creating Good Jobs and Growing the Economy, Better Health Care for Families,* and *Government Living Within Its Means.*

The Jobs and Building Plan will invest $610 million to make life better for families. It will create thousands of good jobs, grow the economy, and provide better health care for all Nova Scotians.

The province estimates that the capital projects outlined in the 2012–2013 plan will generate direct employment equal to 4,500 full-time jobs. These jobs, like the capital projects themselves, will be located in communities from one end of the province to the other.

Each year, the government makes a significant investment in the province's infrastructure needs. For the second time in the province's history, government is announcing capital projects before the spring budget.

Releasing information about capital projects in the fall of each year allows government to be more open and accountable to Nova Scotians about planned spending of tax dollars. It also sends a clear signal of what the province intends to do in the year ahead, and gives the private sector greater opportunity to prepare for upcoming projects, resulting in efficiencies and cost savings for the province.

What is Capital Spending and a Capital Plan?

Government distinguishes between the costs that relate to its day-to-day operations, called operating costs (such as salaries and rent), and those that provide long-term economic benefits, called capital assets (such as buildings, equipment, and vehicles). How government intends to acquire or develop its capital assets is contained in what is known as a capital plan. Government establishes capital budgets on an annual basis. The capital plan is tabled as part of the fall session of the Legislature.

The capital spending outlined in this plan will be subject to the approval of the Legislature in spring 2012.

Thousands of Nova Scotia businesses benefit directly from government's capital spending, allowing them to sustain and create good jobs, and reinvest in their communities.

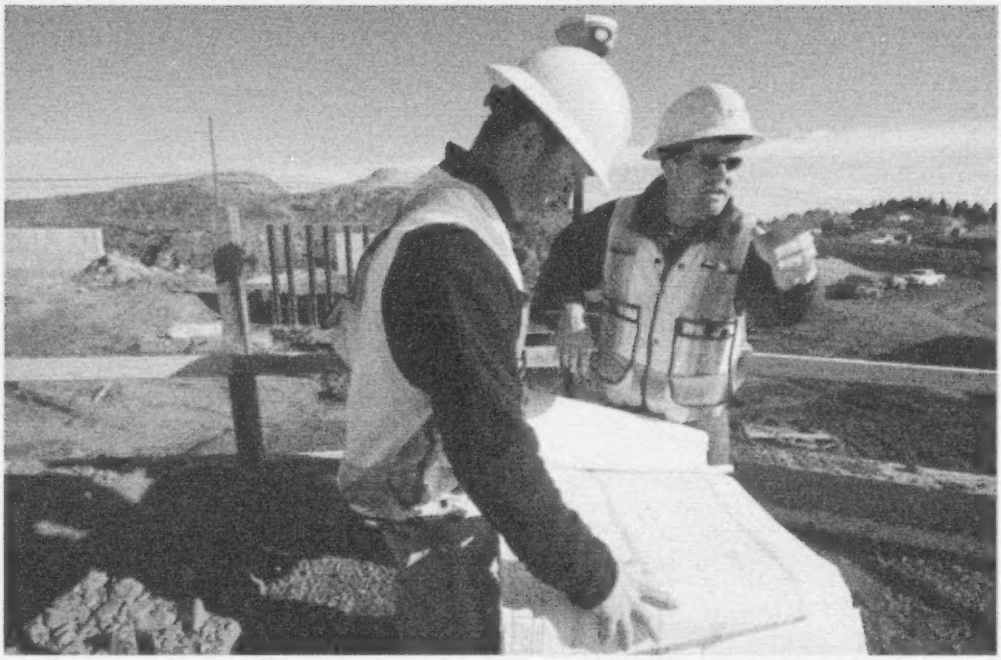
The 2012–2013 Jobs and Building Plan will generate direct employment equal to 4,500 full-time jobs, and spinoffs resulting from capital spending are expected to employ a further 3,100 Nova Scotians. This is all part of government's commitment to ensure Nova Scotians have access to good jobs that allow them to stay and build a life here.

Infrastructure projects also provide new and upgraded facilities that contribute to the vitality of our communities, generate economic activity and good jobs that grow the economy, and help maintain and upgrade the province's most important assets.

How Capital Decisions Are Made

Annually, government departments are asked to prepare and submit their capital requests. A capital prioritization committee made up of representatives from across government—selected for key skills and operational expertise, including design, engineering, and financial—analyses the requests.

The decision to invest in a road, school, or other public infrastructure is based on the answers to key questions: Is the existing structure safe? Does the project fit with government's commitments and policy priorities? Will the project help generate employment and income? What is the cost weighed against the benefits? Does it make fiscal sense in light of other competing priorities? Will the infrastructure result in improved service to the public? Will this project help stimulate the economy in a community that needs it, by a sector that is facing challenges? What is the risk of not building it?



The Jobs and Building Plan invests in projects that are most important to Nova Scotians now—like emergency rooms, schools, roads, and hospital equipment—while contributing significantly to jobs and the economy in communities across the province. It also invests in the future of our province, with strategic projects that will help government live within its means.

Capital Funding Summary

Highways	$281 million
Buildings	$158 million
Information Technology	$57.2 million
Vehicles and Equipment	$13.1 million
Capital Grants	$87.9 million
Land Purchases	$12.8 million
Total	**$610 million**

Improving health care for Nova Scotians requires significant investments in buildings, equipment, and technology. Collaborative emergency centres, medical equipment, and investments in information technology are key elements of Better Care Sooner, government's plan for better emergency care.

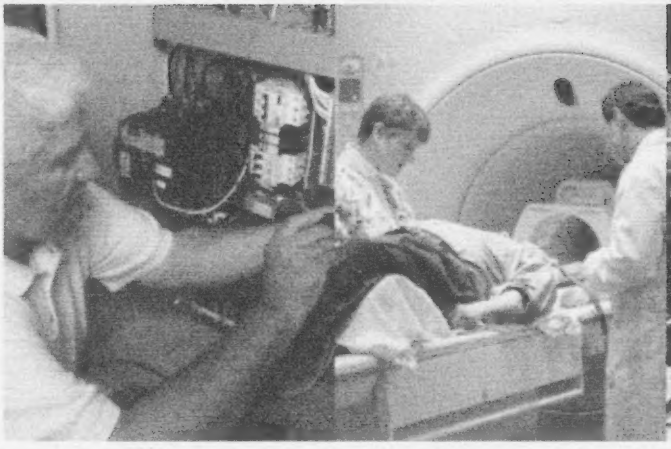
Funding for new collaborative emergency centres (CECs) will provide patients with better access to health care through collaborative care teams. People living in communities where there are collaborative emergency centres will have access to same-day or next-day medical appointments and 24/7 emergency care. Services at CECs include access to primary health care by a team of professionals, including doctors and nurse practitioners. The plan will invest $6.8 million to fund infrastructure upgrades to hospitals to be able to establish collaborative emergency centres in more communities throughout Nova Scotia.

"It is important that collaborative emergency centres be designed to meet the unique health care needs of each community," said Bruce Quigley, CEO of the Cumberland Health Authority. "As we move forward, we will be working with health care professionals as well as residents in the Pugwash area to ensure the model provides improved access to primary health care and timely emergency care."

The Jobs and Building Plan also includes $22 million for medical facilities repair and renewal, $15 million for equipment repair and replacement, $16.3 million for information technology projects related to health care, $3.4 million for ambulance replacement, and more than $1 million for renal dialysis home therapy in communities throughout the province.

Cynthia Stockman, health services manager for outpatient nephrology, says the hemodialysis investment will make life better for Nova Scotians living with kidney failure in all regions of the province.

"Expansion of the hemodialysis facilities in the Dickson Building will be a benefit to all kidney patients in Nova Scotia," she said. "At some point, every renal patient in the province who receives hemodialysis treatments and those who require complex care services at the QEII will benefit from the improvements to the Dickson Building Unit."



In many areas of the province, schools are the heart of the community. Capital investments in schools provide better educational and cultural opportunities that support the development of a skilled workforce and build stronger communities. New school construction and renovations to existing schools generate significant employment in dozens of communities and help contribute to community spirit and pride throughout the province

The Jobs and Building Plan includes $79 million for the ongoing construction of six schools, and additions and alterations to 18 others throughout the province. Recently, the Department of Education asked school boards to review and update their capital priority lists to ensure they are current and reflect their most pressing capital priorities.

New Glasgow Mayor Barrie MacMillian talks about the importance of the investment of a new P–8 school in New Glasgow.

"This state-of-the-art facility will provide a healthy, safe, and enriched setting for our children to shine, to flourish, to discover their individual gifts and talents, and to achieve greatness in their own right. I would like to extend our appreciation and thanks again to the province for this outstanding investment, which will have an incredible impact on the future and growth of our community for many years to come."

Building and maintaining roads and infrastructure creates thousands of jobs. It also supports business growth and tourism, and connects Nova Scotians to jobs, schools, and communities throughout the province.

In 2011, the Department of Transportation and Infrastructure Renewal released its 5-Year Highway Improvement Plan (2011–2012 Edition). Capital spending for highways will total $281 million in 2012–2013. Building and maintaining roads and infrastructure is an important part of government's commitment to good jobs and a strong economy in the province.

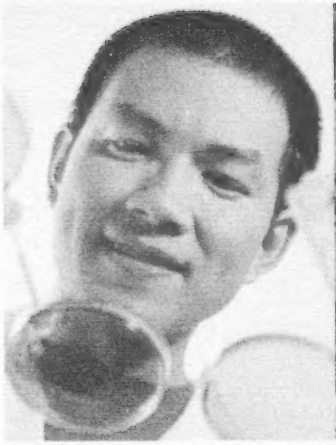
Unique tourism opportunities and a vibrant cultural scene attract visitors to our province and generate significant economic activity. Funding for the Bluenose II restoration project, Fisheries Museum of the Atlantic upgrades, Ross Farm renovations, and Art Gallery of Nova Scotia repairs support the creative economy and tourism sectors. These sectors contribute to the vitality of our communities, and generate billions in economic activity and thousands of good jobs that grow the economy.

"Lunenburg's waterfront is a destination for visitors to Nova Scotia, and enhancing the museum's ability to interpret our marine heritage adds to the reasons for people to make the trip here."

—Angela Saunders, general manager at the Fisheries Museum of the Atlantic.

Large capital projects can be very costly, and budgets for multi-year projects can be difficult to accurately predict. Feasibility studies help government better understand the cost of a project, avoiding costly overruns and project delays. They also ensure that the investment makes sense and that the project will meet the current and future needs of Nova Scotians. The plan includes funding for feasibility study, planning, and preliminary design of Capital Health facilities.

In some cases, it can cost much less to upgrade a building than to construct a new one, resulting in significant cost savings for taxpayers. The Jobs and Building Plan includes an initial $4.3 million investment for mechanical and electrical upgrades to the Law Courts Building in Halifax.



Innovation is key to ensuring Nova Scotia thrives in the knowledge-based economy. Investments in information technology improve service delivery, support innovation, and make it easier for government to get back to balance. Investing in innovation is one of government's key commitments as part of the jobsHere strategy.

The plan includes $57.2 million for new and ongoing information technology projects throughout government—in our health system, in our schools, and in service delivery to businesses and the public. These projects employ hundreds of Nova Scotians in high-paying jobs in the province's thriving information technology (IT) sector. Some of these projects directly benefit Nova Scotians, and many provide government departments and those with whom they work the tools to operate more efficiently.

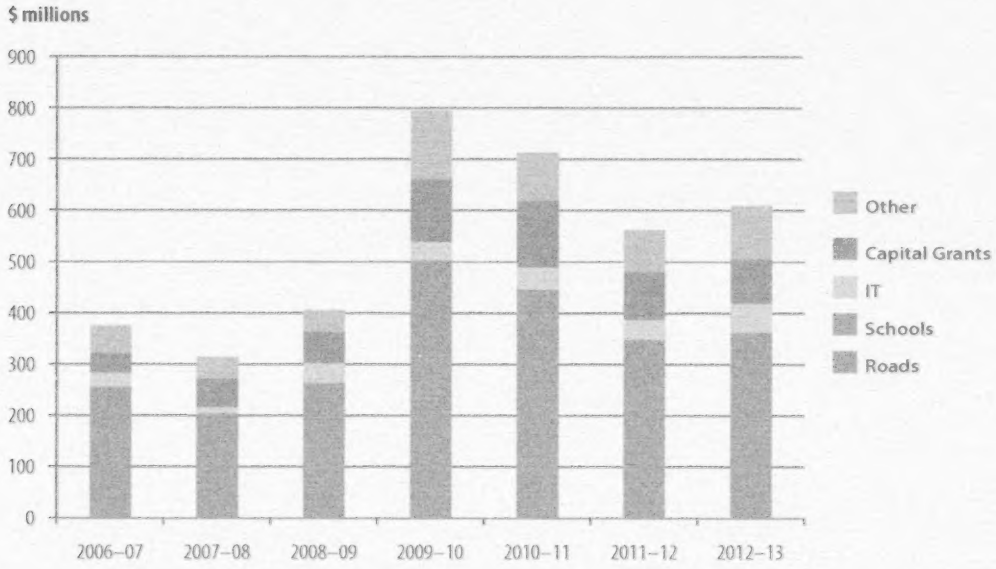
School boards throughout the province are working to reduce costs while maintaining the quality of learning. The Jobs and Building Plan includes $4.75 million to support school boards with enhancements to the SAP financial management system. These enhancements will provide easy access to information; improve reporting for analysis and decision making; implement automated, aligned, and efficient processes; and expand electronic service delivery. These management enhancements will allow boards to be more efficient and effective at managing their internal operations so that the province can continue to invest and focus resources on kids and learning.

The plan also includes close to $1 million for a corporate grants management solution for Service Nova Scotia and Municipal Relations and Communities, Culture and Heritage. The project is being led by Communities, Culture and Heritage. This solution will provide clients with a self-service grant application process that makes it easier and more cost effective to collect and manage grant application information. It also has the potential to serve as a single entry point in government for grant applications, making it easier to do business in Nova Scotia.

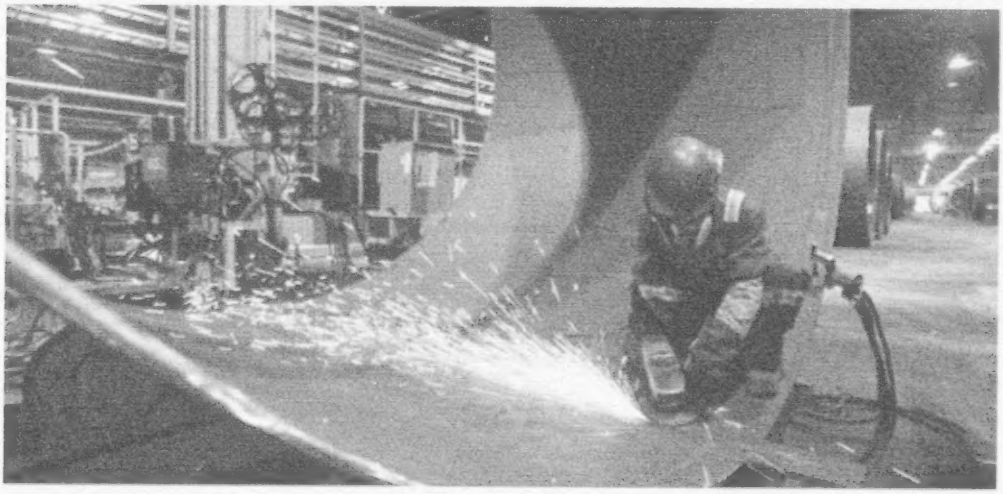
Investing in projects that improve community spaces is another important part of government's commitment to create good jobs and grow the economy. In addition to the Jobs and Building Plan, government has announced a $2 million investment in the Community Jobs and Facilities Improvement Fund that will revitalize community buildings, support the creation of outdoor spaces and, most importantly, build community pride across Nova Scotia by promoting the use of local products, services, and tradespeople.

The projects listed on the following pages form the 2012–2013 Jobs and Building Plan. This preliminary plan may change as government finalizes its capital budget.

Capital Spending Trends

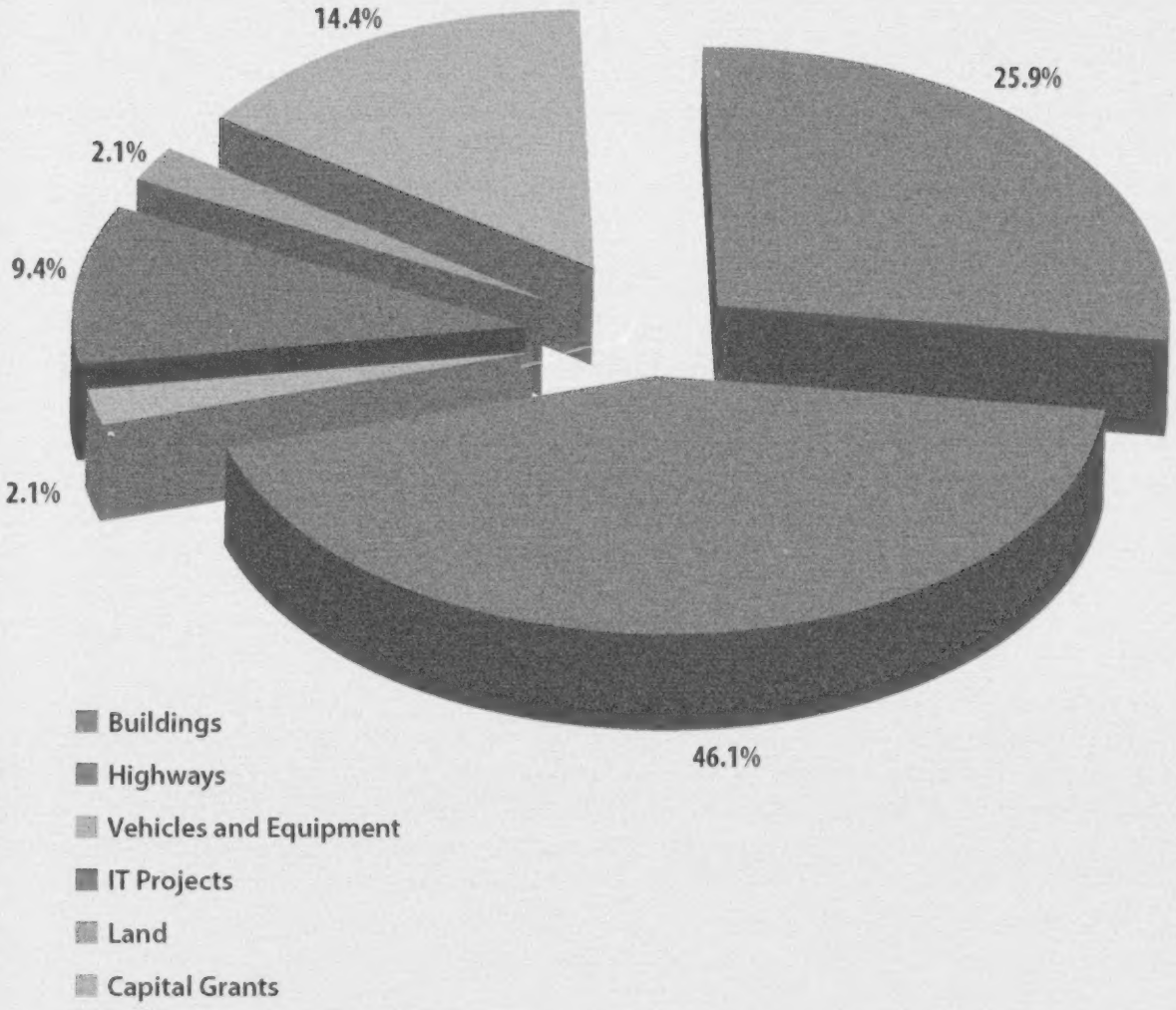


The capital projects in the 2012–2013 Jobs and Building Plan are expected to generate direct employment equal to 4,500 full-time jobs, and will also generate an additional $235 million in household income.



The spinoffs resulting from the capital spending are expected to employ a further 3,100 Nova Scotians and generate an additional $149 million in household income.

Percentage of Capital by Project Type



Projects by Type

Highways and Structures

Innovation Drive AgriTECH Park ..... Agriculture

LaPlanche River Aboiteau Replacement Planning and Design ..... Agriculture

Cable Wharf/Queens Landing
Seawall Construction ..... Waterfront Development Corporation

Funding for regular highway
construction activities ..... Transportation and Infrastructure Renewal

Funding for major highway
construction to meet 5-year plan ..... Transportation and Infrastructure Renewal

Major Construction Projects Approved for 2012–2013

- Highway 103; Port Mouton and Port Joli Bypass, Broad River to Port Joli (Multiple Year Project)
- Highway 104; Antigonish Phase 1, from 1.9 km west of Exit 31A to 0.6 km west of Exit 34 (total 7.9 km)
- Highway 104; Antigonish Phase 2, from Beech Hill Road to Taylor Road – 8.0 km (Multiple Year Project)
- Highway 104; Exit 23 interchange signalization
- Highway 104; Twinning 1 km east of Pine Tree Road to 500 m east of Route 245
- Highway 107; Burnside to Bedford Phase 1 (Multiple Year Project)
- Highway 125; Twinning Sydney River (Kings Road) to Grand Lake Road (Multiple Year Project)
- Cabot Trail (Trunk 30); from 2010 construction joint near Meadows Road (south end) northerly to Meadows Road (north end) – 6 km
- Cabot Trail (Trunk 30); from the Old Cabot Trail Road intersection northerly to Pointe Du Havre Road - 6.4 km
- Trunk 4; from 0.2 km west of Campbell's Bridge westerly to 0.2 km west of MacNab's Bridge – 6.1 km

Asphalt for 2012–2013

- Highway 103; from Hardscratch Road intersection easterly to Exit 33 (Route 308) – 10.1 km
- Highway 104; from Frankville Road Overpass (Exit 38) easterly to Trunk 4 intersection at Aulds Cove – 8.1 km

- Highway 106; from Exit 2 (end of 2010 Repaving) to Pictou Rotary – 5.0 km
- Highway 103; from Exit 26 westerly to Exit 27 – 6.7 km
- Route 215; from Urbania/Admiral Rock community boundary easterly to Mosher Road – 6.5 km
- Route 217; from Victoria Street in Digby to Middle Cross Road – 6.9 km
- Route 224; from 6 km west of Killag Road westerly to end of 2008 repaving at Beaver Dam – 5 km
- Route 236; from Georgefield Road easterly to Old Route 236 – 3.9 km
- Route 316; from Cummings Road southerly to Antigonish/Guysborough Line – 7.9 km
- Route 326; from 1.7 km south of Sandy MacKay Road to Trunk 6 – 6.5 km
- Route 348; from end of 2003 repaving at Churchville, 2.14 km north of Irish Mountain Road, southerly to Springville/Bridgeville Line – 5.2 km
- Trunk 1; from Annapolis/Kings county line to Greenwood Road (Bridge Street) – 4.5 km
- Trunk 2; from 1 km east of West Brook Road to Station Road – 5.8 km
- Trunk 2; from intersection with Route 214 northerly to Barney Brook – 5.1 km
- Trunk 3; from Bridgewater Town Line westerly to Hwy 103 – 6.4 km
- Trunk 3; from Highway 103 at Argyle (Exit 32A) westerly to Route 308 – 11.6 km
- Trunk 7; from Mooseland Road to Hawes Pit – 6.6 km
- Trunk 10; from West Dalhousie Road northerly to Adams Road – 7.8 km
- Trunk 14; from Canaan Road northerly to Kaizer Meadow Road – 9.0 km

Bridge Replacement/Rehabilitation for 2012–2013

- Bay St Lawrence Bridge; Meat Cove Road
- Indian Sluice; Route 308
- Hansen; Trunk 2
- Highway 102; Shubenacadie River Bridge (NBL) (Multiple Year Project)
- Melford Brook; Route 344
- Pirates Cove Culverts; Route 344
- Pirates Harbour; Route 344
- Springhill Junction Overpass; Trunk 2

- Sydney River Bridge; Keltic Drive (Multiple Year Project)
- Fletcher Hebb; Trunk 3
- Lockhart; Trunk 2
- Highway 101; Joggins
- Highway 103; Broad River

Buildings and Land

New Schools

South Queens Junior High School ..... Education

New Glasgow P–8 School ..... Education

West Highlands Elementary School ..... Education

Bedford High School ..... Education

Bluenose Academy ..... Education

Yarmouth Memorial High School ..... Education

School Additions and Alterations

Aldershot Elementary School ..... Education

Atlantic Memorial–Terence Bay Elementary School ..... Education

Baddeck Academy ..... Education

Centre scolaire Étoile de l'Acadie ..... Education

Cusack-Cornwallis-Ashby Complex ..... Education

Dartmouth High School ..... Education

École acadienne de Truro ..... Education

Hantsport School ..... Education

Malcolm Munroe Memorial Junior High School ..... Education

Prince Andrew High School ..... Education

River Hebert District High School ..... Education

Riverview High School ..... Education

Springhill Junior–Senior High School ..... Education

St. Anne's Elementary School	Education
St. Mary's Academy	Education
Strait Area Education and Recreation Centre	Education
Weymouth (St. Mary's Bay Academy)	Education
West Pictou District High School	Education

Other Buildings and Land

Fire suppression system	Chief Information Office
Funding for building maintenance	Transportation and Infrastructure Renewal
Cable Wharf/Queens Landing Environmental Remediation	Waterfront Development Corporation
Art Gallery of Nova Scotia exterior wall repairs	Communities, Culture and Heritage
Fisheries Museum of the Atlantic renovations	Communities, Culture and Heritage
Ross Farm renovations	Communities, Culture and Heritage
Cobequid Residential Rehabilitation Centre	Community Services
Truro Level III Youth Treatment Facility	Community Services
Reserve for new additions and alterations and new school designs	Education
Land purchase for land protection priorities and conservation goals	Environment
Aberdeen Hospital renovations	Health and Wellness
Feasibility study, building planning, and preliminary design for Capital Health facilities	Health and Wellness
Colchester Regional Hospital construction	Health and Wellness
Collaborative emergency centres (CECs) – new buildings and renovations	Health and Wellness
Inverness Hospital renovations	Health and Wellness
Medical facilities repair and renewal	Health and Wellness
Primary health care facility infrastructure improvements, Digby and Shelburne	Health and Wellness
Purdy Building services relocation and demolition	Health and Wellness

Radiation therapy wait times project	Health and Wellness
Renal dialysis home therapy and hemodialysis, Yarmouth and Cape Breton	Health and Wellness
Renal dialysis program, Dickson Centre	Health and Wellness
South Shore Regional Hospital emergency department and ICU expansion planning and design	Health and Wellness
Integrated security technology and equipment at justice centres and court houses across the province	Justice
Halifax Family Court renovations	Justice
Halifax Law Courts renovations	Justice
Nova Scotia Medical Examiner facility	Justice
Northeast Nova Correctional Centre	Justice
Former Children's Training Centre renovations	Transportation and Infrastructure Renewal
Coxheath Building renovations	Natural Resources
Land purchases (Forestry Transition Program and other)	Natural Resources
Akerley Campus renovations	Nova Scotia Community College

Information Technology

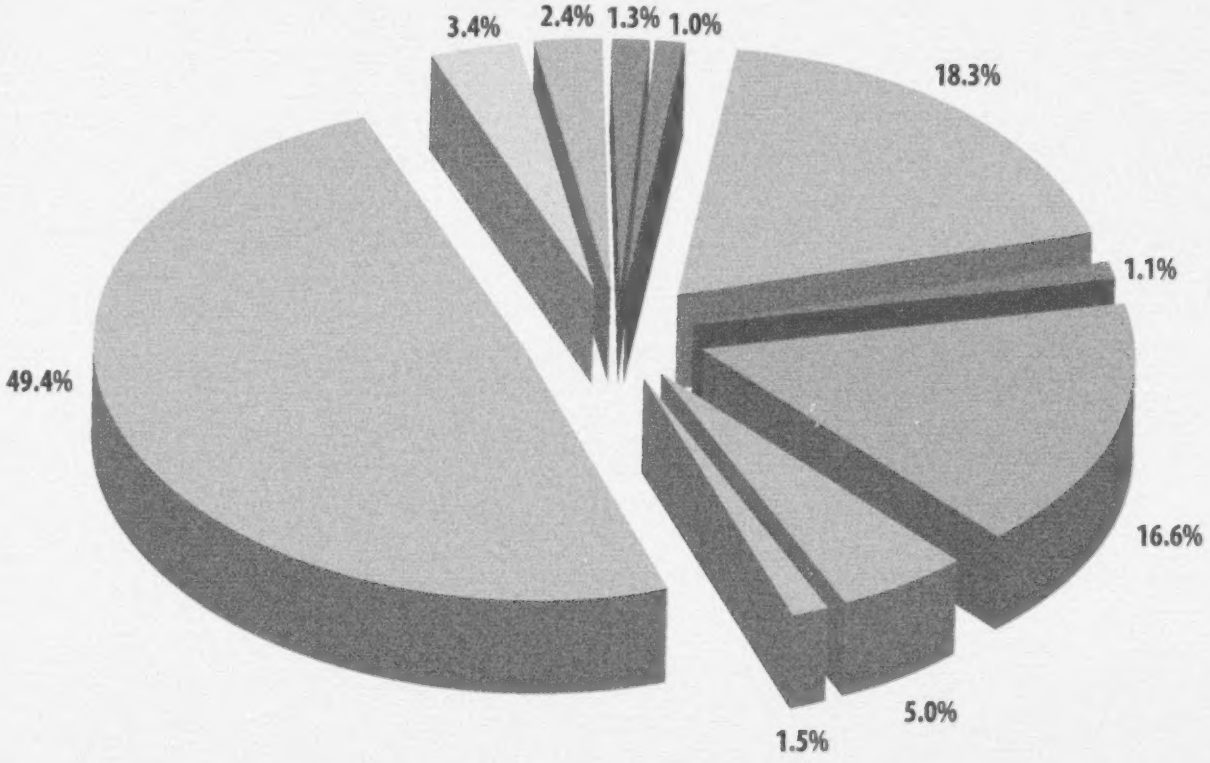
Enterprise server upgrades	Chief Information Office
FileNet software licensing	Chief Information Office
Infrastructure capital – system maintenance	Chief Information Office
Microsoft implementation	Chief Information Office
SAP grants management solution	Communities, Culture and Heritage
Daycare/Residential Bed Licensing System	Community Services
Mortgage and Loans System Replacement	Community Services
Enhancement of existing school board SAP system	Education
School Information System – iNSchool	Education
SAP archiving	Finance

SAP upgrade	Finance
Bed utilization	Health and Wellness
Computerized radiography unit	Health and Wellness
Drug information system	Health and Wellness
Emergency Department Management Information System	Health and Wellness
Electronic Medical Record (EMR)	Health and Wellness
SAP enhancements – Health Administrative Systems Program (HASP)	Health and Wellness
ECG/EKG information sharing system	Health and Wellness
Patient Medical Records Archival and Retrieval System	Health and Wellness
Electronic health record	Health and Wellness
Staff scheduling software	Health and Wellness
911 system upgrade	Justice
Land and Resource Asset Management system	Natural Resources
Amanda 5 upgrade	Service Nova Scotia and Municipal Relations
Geo information and storage	Service Nova Scotia and Municipal Relations

Vehicles and Equipment

Bactoscan equipment	Agriculture
Fleet renewal	Agriculture
Bluenose II restoration	Communities, Culture and Heritage
Bus fleet renewal	Education
Vehicles for monitoring and compliance	Environment
Vehicles for protected area and wetlands	Environment
Vehicles for aquaculture operations	Fisheries and Aquaculture
Ambulance fleet renewal	Health and Wellness
Colchester MRI	Health and Wellness
Medical equipment	Health and Wellness
Fleet renewal	Justice
Fleet renewal	Natural Resources

Percentage of Capital by Department



Projects by Department or Agency

Agriculture

Bactoscan equipment	Vehicles and equipment
Innovation Drive AgriTECH Park	Highways and structures
LaPlanche River Aboiteau Replacement Planning and Design	Highways and structures
Fleet renewal	Vehicles and equipment

Chief Information Office

Fire suppression system	Buildings
Enterprise server upgrades	Information technology
FileNet software licensing	Information technology
Infrastructure capital – system maintenance	Information technology
Microsoft implementation	Information technology

Communities, Culture and Heritage

Art Gallery of Nova Scotia exterior wall repairs	Buildings
Fisheries Museum of the Atlantic renovations	Buildings
Ross Farm renovations	Buildings
SAP grants management solution	Information technology
Bluenose II restoration	Vehicles and equipment

Community Services

Cobequid Residential Rehabilitation Centre	Buildings
Truro Level III Youth Treatment Facility	Buildings
Daycare/Residential Bed Licensing System	Information technology
Mortgage and Loans System Replacement	Information technology

Education

Bedford High School	New school
Bluenose Academy	New school
New Glasgow P–8 School	New school
South Queens Junior High School	New school
West Highlands Elementary School	New school
Yarmouth Memorial High School	New School
Aldershot Elementary School	School addition or alteration
Atlantic Memorial–Terence Bay Elementary School	School addition or alteration
Baddeck Academy	School addition or alteration
Centre scolaire Étoile de l'Acadie	School addition or alteration
Cusack-Cornwallis-Ashby Complex	School addition or alteration
Dartmouth High School	School addition or alteration
École acadienne de Truro	School addition or alteration
Hantsport School	School addition or alteration
Malcolm Munroe Memorial Junior High School	School addition or alteration
Prince Andrew High School	School addition or alteration
River Hebert District High School	School addition or alteration
Riverview High School.	School addition or alteration
Springhill Junior–Senior High School	School addition or alteration
St. Anne's Elementary School	School addition or alteration
St. Mary's Academy	School addition or alteration
Strait Area Education and Recreation Centre	School addition or alteration
West Pictou District High School	School addition or alteration
Weymouth (St. Mary's Bay Academy)	School addition or alteration
Reserve for new additions and alterations and new school designs	Buildings
Enhancement of existing school board SAP system	Information technology
School Information System – iNSchool	Information technology
Bus fleet renewal	Vehicles and equipment

Environment

Land purchase for land protection priorities and conservation goals	Land
Vehicles for monitoring and compliance	Vehicles and equipment
Vehicles for protected area and wetlands	Vehicles and equipment

Finance

SAP archiving	Information technology
SAP upgrade	Information technology

Fisheries and Aquaculture

Vehicles for aquaculture operations	Vehicles and equipment

Health and Wellness

Bed utilization	Information technology
Computerized radiography unit	Information technology
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Justice

Integrated security technology and equipment at justice centres and court houses across the province	Buildings
Halifax Family Court renovations	Buildings
Halifax Law Courts renovations	Buildings
Nova Scotia Medical Examiner facility	Buildings
Northeast Nova Correctional Centre	Buildings
911 system upgrade	Information technology
Fleet renewal	Vehicles and equipment

Natural Resources

Coxheath Building renovations	Buildings
Land and Resource Asset Management system	Information technology
Land purchases (Forestry Transition Program and other)	Land
Fleet renewal	Vehicles and equipment

Nova Scotia Community College

Akerley Campus renovations	Buildings

Service Nova Scotia and Municipal Relations

Amanda 5 upgrade ..... Information technology

Geo information and storage ..... Information technology

Transportation and Infrastructure Renewal

Funding for building maintenance ..... Buildings

Funding for regular highway construction activities ..... Highways and structures

Former Children's Training Centre renovations ..... Buildings

Funding for major highway construction to meet 5-year plan ..... Highways and structures

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- Melford Brook; Route 344
- Pirates Cove Culverts; Route 344
- Pirates Harbour; Route 344
- Springhill Junction Overpass; Trunk 2
- Sydney River Bridge; Keltic Drive (Multiple Year Project)
- Fletcher Hebb; Trunk 3
- Lockhart; Trunk 2
- Highway 101; Joggins
- Highway 103; Broad River

Waterfront Development Corporation

Cable Wharf/Queens Landing Environmental Remediation ..... Buildings

Cable Wharf/Queens Landing Seawall Construction ..... Highways and Structures